NORTH TEXAS TOLLWAY AUTHORITY Minutes of the Board of Directors Retreat January 29, 2022

A public notice of this meeting containing all items was posted at a place convenient to the public in the administrative offices of North Texas Tollway Authority, provided to the Secretary of State, and provided to the County Clerks of Collin County, Tarrant County, Denton County, and Dallas County as required by Chapter 551 of the Texas Government Code, referred to as "The Open Meetings Act."

Minutes of the North Texas Tollway Authority Board of Directors Retreat held at the Rough Creek Lodge, 5165 County Road 2013, Glen Rose, Texas, at 8:00 a.m. on January 29, 2022.

CALL TO ORDER

Chairman Mahalik called the meeting to order at 8:04 a.m.

Establishment of Quorum

Chairman Mahalik established a quorum by calling the roll.

The following Board members were present in the meeting:

Chair John Mahalik *Jane Willard Vice Chair Director Pete Kamp *Tim Carter Director Director George (Tex) Quesada Marcus Knight Director Scott Levine Director Director Lynn Gravley Mojy Haddad Director

NTTA employees attending the meeting were: James Hofmann, CEO/Executive Director; Lorelei Griffith, Secretary; Karen Madison Ponds, Assistant Secretary; Horatio Porter, CFO/Treasurer; Dena Stroh, General Counsel; Elizabeth Mow, Assistant Executive Director of Infrastructure; Nancy St. Pierre, Director of Public Affairs; Jeff Dailey, Assistant Executive Director of Operations; and Linh Truong, Director of Internal Audit.

2. Comments and announcements from the Chairman and Board Members

There were no comments.

^{*} Vice Chair Willard and Director Carter participated by phone.

3. Board annual training

Dena Stroh, General Counsel, briefed the Board on the Board annual ethics, disclosure obligations, cyber security, and anti-harassment training and responded to questions from the Board.

4. Financially sound and vibrant organization

Horatio Porter, Chief Financial Officer, presented on the disabled veterans discount program laying out pros and cons of the program and responded to questions from the Board.

Construction update

Elizabeth Mow, Assistant Executive Director of Infrastructure, presented on current retaining walls and gave an update on the evaluation of the remaining walls along President George Bush Turnpike and responded to questions from the Board.

6. NTTA 25th anniversary

Nancy St. Pierre, Director of Public Affairs, briefed the Board on NTTA's 25th anniversary plans and responded to questions from the Board.

2022 workshop topics/future retreat items

James Hofmann, CEO/Executive Director, presented options for 2022 workshops and retreat topics and responded to questions and suggestions from the Board.

8. Retreat wrap-up/adjourn

Chairman Mahalik discussed the Board members' desire for a mid-year retreat and thanked staff for their contributions.

The meeting adjourned at 9:19 a.m.

John Mahalik, Chairman

Lorelei Griffith, Secretary